

Advice & Counsel

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Strategic Goals: Reality Sets In

Dear Advice and Counsel,
My company performs electropolishing in the Chicago area.
While a number of Chicago electroplating shops have signed on to the
Strategic Goals program under the
Common Sense Initiative, we have
been on the sidelines, for at least
one obviously good reason—we
can't meet the 98-percent metals
utilization goal, since we remove
metal. Why are we left in the dust?
Can you also provide a status
report as to where the program
currently stands in my region?

Signed, No "Goalie"

Dear No Goalie, While we are in the age of instant communication via FAX, e-mail, and the telephone, it is surprising and frustrating that vital information is still not efficiently disseminated to those it means/impacts the most. According to a monthly update I received, courtesy of Susan Stratton, of the U.S.EPA, via e-mail (stratton.susan@epa.gov), the 98percent metals utilization goal does **not** apply to electropolishing facilities.

As for the program itself, reality has sunk in, and we are attempting to deal with it. In your region (5), representatives of the Chicago POTW, Addison POTW, Region 5 EPA, Illinois EPA and industry have had two all-day sessions over the last six months, to iron out the vexing problem of putting together a detailed program for implementing Strategic Goals. Because industry signed on to perform specific tasks, it is not too difficult to deal with the issues arising on the industry side. The major issue is one of companies that have performed a significant amount of goalrelated work prior to 1992 (which is not credited).

For example, if a company installed a co-gen system prior to 1992 to generate their own power, they will have a very difficult time meeting the 25-percent energy reduction goal. The real problem lies in the fact that the other stakeholders (EPA, environmentalists, trade union reps.) signed on to an undefined set of benefits that industry would derive from belonging to the program. As a result, almost any benefit industry suggests be given to participants must go through a myriad of "red tape" before approval. Here is the picture, as best as I see it:

Industry Wish List The metal finishing industry is faced with significant expenditures of funds, in order to participate and be successful in achieving the Strategic

Goals outlined in the program: 98percent utilization of metals, 50percent reduction in water usage, 25percent reduction in energy consumption, 50-percent reduction in land disposal of hazardous waste, (unquantified) reduction in sludge generation, 50-percent reduction in metals emissions to air, 90-percent reduction in organic emissions to air and water. Companies participating in this program recognize the economics involved, and are working with the local task force to define specific benefits that would justify the expenditures. The four most important of these are:

1. Exemption from MP&M Regulation

Strategic Goals participants (SGPs) are highly concerned that they will spend many thousands of dollars under this program, and two years later will be faced with spending more money and/or abandoning some of the equipment purchased in order to comply with the as-yet undefined Metal Products and Machinery regulations that EPA intends to propose in the year 2000. SGPs feel that this issue is the major reason more companies have not/will not join the program. The industry has suggested that SGPs be given an exemption from regulation under MP&M, to avoid wasting time, energy and funds.

In their 1995 proposal of MP&M regulations, EPA stated a firm intention **not** to include jobshop electroplaters under MP&M. Recent communications from EPA have indicated that they may change their mind. This uncertainty causes many companies to decide it is wiser to save their funds and wait until 2000 to determine their course of action.

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Status: All members of the Region 5 task group agreed that this uncertainty is not conducive to progress under strategic goals, and have recommended that approval be sought for the granting of either an exemption or a deferral of compliance with MP&M regulations for all companies that are SGPs.

Reality: This benefit to industry must be approved by the other stake-holders.

2. Use of "Equivalency" vs. Hard Numbers

Industry feels that many companies may have a difficult time achieving the exact numerical goal stated in the program. It has been proposed that participants that can show to a third-party auditor that the participant has installed all the necessary equipment and has made all the economically justifiable process changes toward achievement of the goal, but because of past improvements prior to 1992 or for other viable reasons, cannot achieve the numerical goal be granted an "equivalency" to the numerical goal.

Status: The task force unanimously felt this was a viable way to handle the stated situation and recommended approval.

Reality: This cannot be implemented without concurrence on the part of all stakeholders.

3. Reclassification of F-006 Waste About 50 percent of the metal finishing industry pays approximately 10 times more to dispose of its waste than is necessary. This is because (with a few exceptions) EPA has listed waste from wastewater treatment systems as "hazardous." Such listing leaves any electroplating company that generates a sludge from a wastewater treatment system only two options: Delist the waste and pay 90-percent less for disposal, or dispose of the waste as hazardous and pay the "hazardous" disposal rate.

The impact is more than financial. By disposing of a waste as hazardous, when in reality it is not, an electroplating company can be painted as the generator of large volumes of hazardous waste (as has been done in numerous newspaper articles). This makes them an environmentally "unfriendly" company, when in reality they are not. It also skews the data EPA assimilates and disseminates. How many of those thousands of tons of sludges that are on annual waste-

generation reports are in reality hazardous, only because almost 20 years ago EPA "said so." Very few companies have chosen to delist the waste because the process is expensive, time-consuming and frustrating, because EPA can choose to continue asking for more and different data on a petitioner's application, over and over.

The environment would suffer no deterioration if generators were allowed to test their waste to confirm that it was not hazardous, and then to dispose of it at lower cost. In many cases, this waste would end up in the same landfill. Hazardous and special wastes are often disposed of in the same landfill by the same disposal firm, but at different cost!

Status: The CSI process is now completing a study to determine the current chemical nature of F-006 wastes generated by the metal finishing industry. Following the completion of this study, EPA may decide if reconsideration of listing is warranted.

Reality: While numerous companies generate F-006 waste that is not hazardous by EPA analytical methods, a significant number of companies do generate waste that **is** hazardous. While industry believes that current analytical characterization of wastes is sufficient to separate the two, EPA apparently has some unpublished criteria for characterizing such wastes, rendering a cloud of confusion over the issue.

4. Extension of Hazardous
Waste Storage Rules
Current regulations allow industry to

store hazardous waste for a period of 90 days (180 days under special circumstances). Failure to remove hazardous waste in a timely manner typically results in the requiring of the closure of the storage facility, fines or application of a part B permit. Industry spends hard-earned money to dispose of partially filled containers of hazardous waste, at full-container prices. The ironic part is that the more waste reduction (pollution prevention) a company performs, the more partially filled containers of waste get disposed, wasting more money. Industry feels that this storage period can be increased to 365 days without significant impact on the environ-

Status: Before the region 5 task force was formed, the CSI committee for RCRA issues had already proposed an extension of the F-006 storage period. As of this writing, I believe, a proposal is on the desk for Administrator Browner's signature.

Reality: Until the proposal is made, commented on by all the stake-holders and finalized, another year or more will go by under the old rules. When finalized, all generators will benefit from this modification, whether they are SGPs or not. The SGPs feel that an incentive to become an SGP would be created if the storage rule for SGPs was extended to 365 days. Further, SGPs should be given more storage time than non-SGPs, because their program will reduce waste generation by the stated goal. PRESF

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